

Cost Benefit Analysis



- Determines the cost effectiveness of a project or solution
- The purpose of a cost/benefit analysis is to answer questions such as:
 - Is the project justified (because benefits outweigh costs)?
 - Can the project be done, within given cost constraints?
 - What is the minimal cost to attain a certain system?
 - What is the preferred alternative, among candidate solutions?

How much will the system cost?

- Two types of costs, costs associated with
 - Developing the system
 - Can be estimated from the outset of a project
 - Should be refined at the end of each phase
 - One time costs (will not recur after the project has been completed)
 - Operating a system
 - Can be estimated only after specific computer-based solutions have been defined
 - Recur throughout the lifetime of the system

How much will the system cost?

- System development Cost Categories
 - Personnel costs
 - Computer Usage
 - Training
 - Supply, duplication, and equipment costs
 - Cost of any new computer equipment and software



What benefits will the system provide?

- Benefits
 - increase profit
 - Decrease costs
 - Can be classified as
 - Tangible benefits – a benefit that can be easily quantified.
 - Intangible benefits – a benefit that is believed to be difficult or impossible to quantify



Is the proposed system cost effective

- Cost effectiveness techniques
 - Payback Analysis
 - Return on Investment Analysis
 - Net present value Analysis



Payback Analysis

- A technique for determining if and when an investment will pay for itself
- How long will it take (usually, in years) to pay back the project, and accrued costs:
 - Total costs (initial + incremental) - Yearly return (or savings)



Return-on-Investment (ROI) Analysis

- A technique that compares the lifetime profitability of alternative solutions

$$\frac{\text{Lifetime benefits} - \text{Lifetime costs}}{\text{Lifetime costs}}$$

Net Present value Analysis

- Compares the annual discounted costs and benefits of alternative solutions
- Spreadsheets such as Excel, Lotus 1-2-3 can be used to calculate all these values

